



OUR RESILIENT GLASGOW

A City Strategy Summary



Our Resilient Glasgow Vision

Glasgow is a thriving, inclusive and resilient city. We celebrate innovation, production and culture. Our future city is a fair society, where all Glaswegians can enjoy the best possible health and wellbeing, and have the opportunities they need for our city to flourish.

Our Resilient Glasgow

A City Strategy Summary

What is City Resilience?

The capacity of individuals, communities, institutions, businesses, and systems within a city to survive, adapt, and grow no matter what kinds of chronic stresses and acute shocks they experience. Resilience is about building a stronger and more adaptable future for all Glaswegians.

What is 100 Resilient Cities (100RC)?

The Rockefeller Foundation marked its centenary in 2013 by inviting bids from cities around the world to be part of a network of 100 Resilient Cities. Glasgow submitted an application for membership of the network in October 2013. Glasgow was amongst 400 cities whose bids were assessed by a panel of internationally respected judges. The bid was successful and Glasgow's status in the first tranche of 32 cities was announced in December 2013. Since then, another 68 cities have joined the network.

This award has allowed Glasgow to appoint a Chief Resilience Officer, Alastair Brown, to lead the development of a resilience agenda for our city. It has provided benefits from engaging with peer cities from around the world.

Our Challenges

Glasgow is a resilient city. It has an extraordinarily rich history characterised by unshakeable strength and continuous reinvention in the face of shocks and stresses. Following the industrial revolution, the city took steps to diversify its economy and build a more attractive place its citizens. Moving into the future Glasgow faces different challenges, including climate change and economic uncertainty which must be addressed to ensure we become a more resilient city.

Our Strategy

01



Empower
Glaswegians

02



Unlock Place
Based Solutions

03



Support
the Economy

04



Foster Civic
Participation

Glasgow is a
resilient city with



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1 in 7 Glaswegians
coming from an ethnic minority
background, the **most diverse**
population in Scotland

The largest student population
in Scotland, we educate over

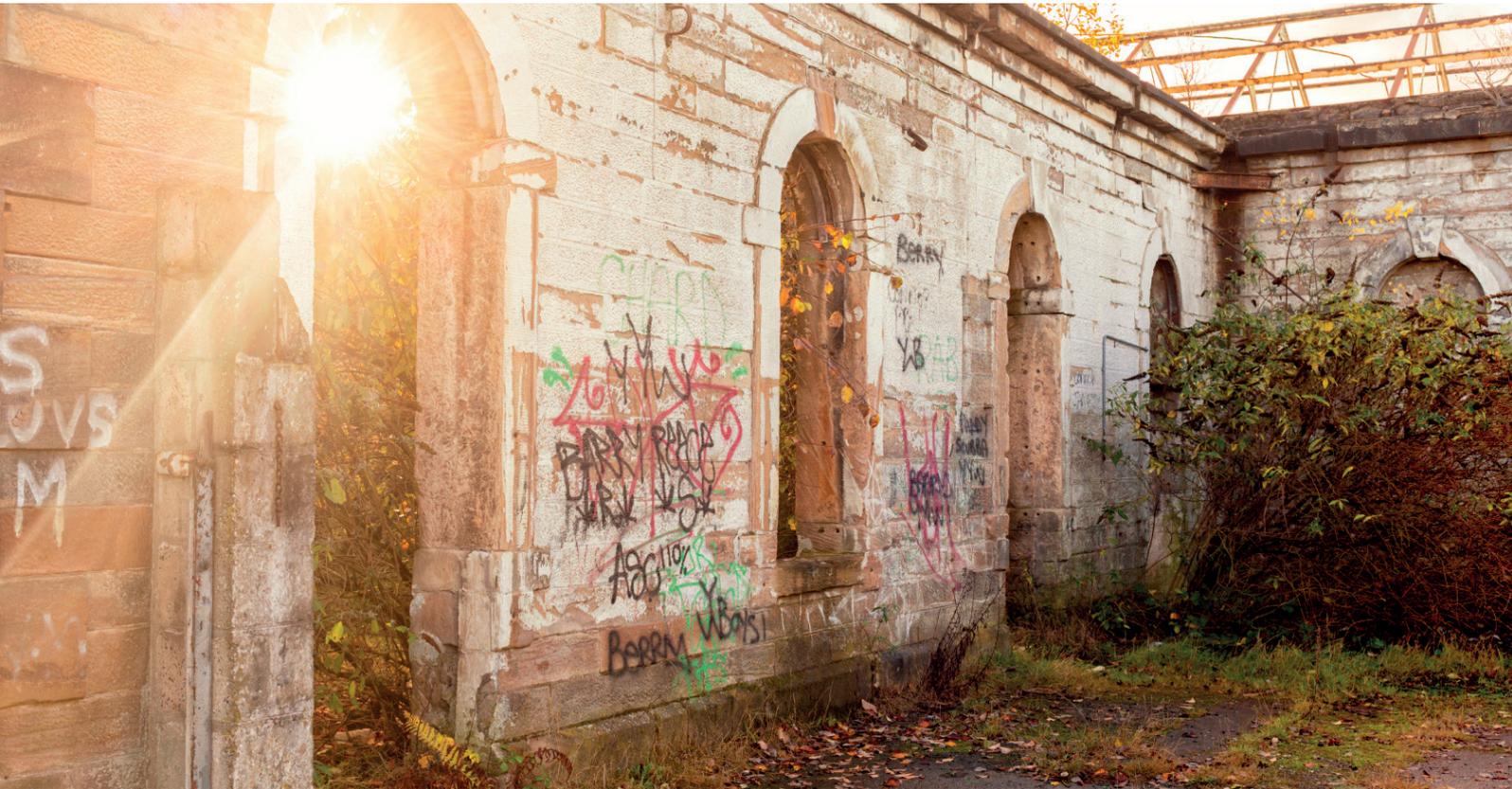
130 000
students per year

3500 hectares
of green space and **91 public parks**

£17 Billion GVA
generated to the Scottish
economy each year

The employment
levels currently growing
3.4% a year

Our major **challenges** include



13%
of all adult Glaswegians
holding **no formal qualifications**

A rate of violent crime
2x the national
average

58%
of residents living within
500m of derelict land,
double the national average

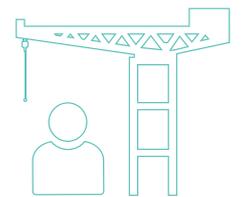
36%
of households
experiencing **fuel poverty**

A population expected to grow
15% over 20 years

1 Empower Glaswegians



Empower citizens and communities to strengthen their personal and collective resilience and work to mitigate systematic barriers that undermine it.



Goals:

- A. Improve equitable access to quality local services that foster wellbeing.
- B. Empower community leaders through cooperation between city partners and the third sector.
- C. Use existing assets to create healthy, safe and inclusive spaces for the community to network, helping to mitigate social isolation.
- D. Influence the Scottish Government agenda on social and community resilience.

Resilience Value

Glasgow will be a city with strong collaborative capacity for capitalising on opportunities to connect new and existing models that support societal resilience. By strengthening our shared vision through shared leadership, we will foster stronger community pride, better support vulnerable people and improve access to well paid and rewarding employment. This will help us to address the social and material dimensions of poverty and deprivation with a long term reduction in health and economic inequalities and improved integrated governance.

Glasgow will be a city where all citizens have access to high quality services that foster wellbeing.

This will increase the flexibility and adaptability of our local communities and strengthen their ability to deal with new and existing challenges. It will also promote engaged communities and ensure the continuity of critical services.

2 Unlock Place Based Solutions



Implement and support place based solutions to improve personal, community and economic resilience.



Goals:

- A. Create an integrated resilience exemplar in the north of the city.
- B. Tackle the local impacts of global climate change.
- C. Unlock the community, environmental and economic potential of derelict and vacant sites in Glasgow.

Resilience Value

The community, environmental and economic potential of derelict and vacant sites in Glasgow will be unlocked. By using 3D modelling to map vacant and derelict land we will be able to de-risk development by identifying new opportunities above and below ground. This will promote development opportunities associated with sites in order to attract developers and promote economic regeneration, compact city development and appropriate services.

Glasgow will be more resilient in the face of climate change risks. We will foster long-term and integrated planning that empowers communities and promotes local leadership. We will take advantage of climate change risks as an opportunity to enhance our natural and manmade assets, improving quality of life for all Glaswegians. We will seek opportunities to invest in integrated infrastructure projects that increase social justice whilst providing local communities with new skills and employment opportunities.

3 Innovate to Support Fair Economic Growth



Innovate to support fair economic growth that creates well-paid, accessible and meaningful opportunities for both businesses and Glaswegians.



Goals:

- A. Support new urban solutions, business development and new technology ideas.
- B. Through a 'New Approach to Enterprise' support new and existing businesses to grow.
- C. Initiate a post-industrial city sub-group with our 10ORC partners to share and learn from best practice.
- D. Tackle poverty, including in-work poverty and in-work-progression, preventing and mitigating the impacts of poverty for and with Glaswegians.
- E. Continue to increase the skill levels of Glasgow's working age population.

Resilience Value

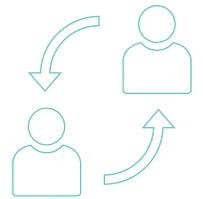
We believe the personal resilience of Glaswegians is inextricably linked to availability of meaningful and fulfilling employment. By supporting initiatives that increase the economic growth of Glasgow we will support livelihoods and employment, and increase the sense of worth within communities. By fostering economic prosperity, we will unlock barriers that prevent Glaswegians from finding employment that is personally and socially rewarding.

Glasgow will share lessons and experience that can be used to develop resilience amongst partner cities. We will develop an understanding that will inform our approach to the chronic stresses that are associated with a post-industrial legacy. We will develop new ways for stimulating entrepreneurial activity, approaches to developing circular economy activity and different strategies for people centred design. This goal will increase resilience across all of the dimensions of the City Resilience Framework.

4 Foster Civic Participation



Promote civic participation, trust and a resilience culture between Glaswegians and the institutions that serve them.



Goals:

- A. Build capacity among citizens and decision-makers, enabling them to apply resilience thinking to their daily work and lives.
- B. Identify the opportunities for resilience building associated with devolution of powers to and from the City Council.

Resilience Value

Glaswegians will understand the challenges the city is facing and have the information they need in order to make smart and informed decisions now, and to plan for long-term challenges.

Delivering the Strategy

The actions contained within this strategy will be delivered over an initial two year period from 2016 to 2018. The Resilient Glasgow Strategy will be delivered through existing organisations, structural connections and delivery mechanisms by applying resilience as an explicit and intended consequence of strategies, initiatives and actions.

Strategy delivery will be coordinated by Glasgow City Council under the remit of the Chief Resilience Officer (CRO). This will be embedded in existing organisational structures. This strategy requires a strong spirit of collaboration, drawing on a full range of expertise, it will be supported by the Resilient Glasgow Steering Group and the Resilient Glasgow Forum.

This strategy will be implemented with continued support and guidance from 100RC who will also provide additional resources through a selection of Platform Partners. Platform Partners are a variety of creative and influential global organisations committed to supporting the development of urban resilience.

To ensure we deliver on our Resilient Glasgow strategy, we are developing a Monitoring and Evaluating Framework. This will allow us to monitor progress through data sets available from our city partners. This in turn will allow partners to appreciate the role their targets play in developing city resilience.

Acknowledgements

Our Resilient Glasgow Strategy was achieved through collaborative insights and efforts from the people of Glasgow. We would like to thank each person who participated in our public consultation activities.

We would particularly like to thank the following organisations and groups for their dedicated contributions to date, and continued commitment as we move forwards into strategy implementation.

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Arup - Alan Richmond, Paula Kirk, Joanna Corrigan, Laura Frost, Harriet O'Brien

'Join the conversation - #ResilientGlasgow'



PEOPLE
MAKE
GLASGOW

CITY OF GLASGOW
COLLEGE



PIONEERED BY THE
ROCKEFELLER FOUNDATION

100 RESILIENT CITIES

